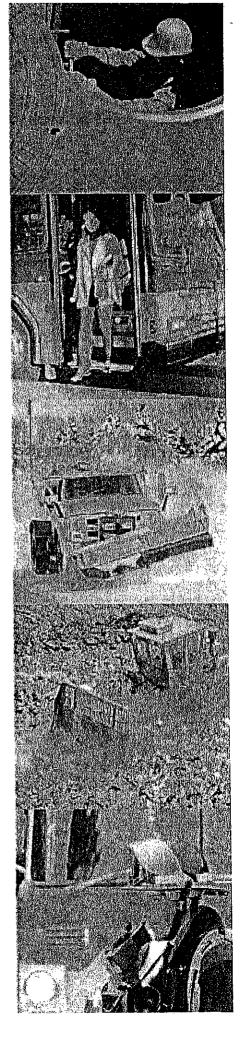
2008

Municipal Performance Measurement Program

City of Kenora Results



Municipal Performance Measurement Program • 2008 RESULTS

Questions about MPMP results should be addressed to:

| Name City of Kenora | Phone |
|------------------------|-------|
| Title | |
| Municipality | |
| E-mail | |

Related documents and links

| William I was a second of the forest and the forest |
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| |

Local Government

CONTACT PERSON

| 1.1 GENERAL GOVERNMENT - EFFICIENCY | | | | | | |
|---|------|------|------|--|--|--|
| | 2008 | 2007 | 2007 | | | |
| 26 25 25 36 4 <u>0</u> 45 46 45 45 45 45 45 45 45 45 45 45 45 45 45 | 2.0% | 2.2% | 4.9% | | | |
| | | 4.9% | | | | |

Efficiency Measure

Operating costs for governance and corporate management as a percentage of total municipal operating costs.

Objective

Efficient municipal government.

Notes & Key Factors for Understanding Results

The formula for the local government measure was changed in 2007.

SLC 91 0205 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Fire Services

CONTACT PERSON

| 2.1 FIRE SERVICES – EFFICIENCY | | | | | | | |
|--------------------------------|--------|--------|--------|--------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | |
| | \$1.38 | \$1.23 | \$1.14 | \$1.42 | | | |
| | | # 1.00 | #0.91 | #0.86 | | | |

Efficiency Measure

Operating costs for fire services per \$1,000 of assessment.

Objective

Efficient fire services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1102 13 Financial Information Return.

Police Services

CONTACT PERSON

| 3.1 POLICE SERVICES – EFFICIENCY | | | | | | |
|----------------------------------|----------|----------|----------|----------|--|--|
| ATT TO SEA OF THE | 2008 | 2007 | 2006 | 2005 | | |
| | \$532.05 | \$474.33 | \$427.48 | \$413.71 | | |
| F-FF: -1 3.6 | | # 294 | #267 | #274 | | |

Efficiency Measure

Operating costs for police services per person.

Objective

Efficient police services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1203 13 Financial Information Return.

| 3.2 VIOLENT CRIME RATE - EFFECTIVENESS | | | | | | | | |
|--|-------|-------|-------|-------|-------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | | |
| (SAME TO WARRING A | 26.32 | 29.07 | 25.78 | 34.26 | 28.49 | | | |
| Effectiveness Measure | | 18 | 16 | 18 | 11 | | | |

Effectiveness Measure

Violent crime rate per 1,000 persons.

Objective

Safe communities.

Notes & Key Factors for Understanding Results

SLC 92 1258 07 Financial Information Return.

| 3.3 PROPERTY CRIME RATE - EFFECTIVENESS | | | | | | |
|---|-------|-------|-------|-------|-------|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | |
| | 51.44 | 58.15 | 56.42 | 74.53 | 79.75 | |
| F.Sf 4i NA | | 41 | 44 | 36 | 35 | |

Effectiveness Measure

Property crime rate per 1,000 persons.

Objective

Safe communities.

Notes & Key Factors for Understanding Results

SLC 92 1259 07 Financial Information Return.

| 3.4 TOTAL CRIME RATE - EFFECTIVENESS | | | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|--|--|
| Sentimental Control (Sentiment | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| | 207.47 | 166.69 | 166.00 | 148.19 | 145.63 | | |
| | | 99 | 77 | 82 | 79 | | |

Effectiveness Measure

Total crime rate per 1,000 persons (Criminal Code offences, excluding traffic).

Objective

Safe Communities.

Notes & Key Factors for Understanding Results

SLC 92 1263 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 3.5 YOUTH CRIME RATE - EFFECTIVENESS | | | | | | |
|--------------------------------------|--------|-------|--------|--------|--|--|
| | 2008 | 2007 | 2006 | 2005 | | |
| | 208.48 | 50.57 | 202.05 | 175.43 | | |

51

69

77

Effectiveness Measure

Youth crime rate per 1,000 youths.

Objective

Safe Communities.

Notes & Key Factors for Understanding Results

The formula for youth crime was changed in 2005 to include youths who receive pre-charge resolutions such as warnings and cautions.

SLC 92 1265 07 Financial Information Return.

Roads

CONTACT PERSON

| 4.1 PAVED ROADS – EFFICIENCY | | | | | | | |
|--|-----------|----------|----------|----------|-------------|--|--|
| And the second s | 2008 | 2007 | 2006 | 2005 | | | |
| No. of the Contract of the Con | \$1580.06 | \$694.23 | \$583.41 | \$895.01 | Labor Carlo | | |
| meet de la se | | #2956 | #2563 | #2190 | | | |

Efficiency Measure

Operating costs for paved (hard top) roads per lane kilometre.

Objective

Efficient maintenance of paved roads.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2107 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 4.2 UNPAVED ROADS – EFFICIENCY | | | | | | | | |
|--------------------------------|----------|-----------|-----------|-----------|--|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | | |
| | \$673.81 | \$1757.95 | \$1962.30 | \$1789.97 | | | | |
| | | #2096 | #2558 | #1892 | | | | |

Efficiency Measure

Operating costs for unpaved (loose top) roads per lane kilometre.

Objective

Efficient maintenance of unpaved roads.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2108 13 Financial Information Return.

| 4.3 WINTER MAINTENANCE OF ROADS – EFFICIENCY | | | | | | | |
|--|-----------|-----------|-----------|-----------|---------------|--|--|
| CONTRACTOR SECTION | 2008 | 2007 | 2006 | 2005 | 我们的现代的 | | |
| | \$1660.69 | \$1809.55 | \$1799.76 | \$2068.11 | | | |
| | | # 1810 | # 1671 | #2009 | _ | | |

Efficiency Measure

Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.

Objective

Efficient winter maintenance of roads.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2204 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 4.4 ADEQUACY OF PAVED ROADS - EFFECTIVENESS | | | | | | | |
|---|------|------|------|-------|-------|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| วารเหล่ารับของสัตต์ คือ (5755a) | 100% | 100% | 100% | 57.1% | 58.6% | | |

Effectiveness Measure

Percentage of paved lane kilometres where the condition is rated as good to very good.

Objective

Pavement condition meets municipal objectives.

Notes & Key Factors for Understanding Results

SLC 92 2152 07 Financial Information Return.

Pavement condition is rated using a Pavement Condition Index (PCI) such as the Index used by the Ontario Good Roads Association or the Ministry of Transportation's Roads Inventory Management System (RIMS).

| 4.5 WINTER EVENT RESPONSES - EFFECTIVENESS | | | | | | | |
|--|------|------|------|------|------|--|--|
| free factors | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| est visited and state of | 100% | 100% | 100% | 100% | 100% | | |

Effectiveness Measure

Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.

Objective

Appropriate response to winter storm events.

Notes & Key Factors for Understanding Results

SLC 92 2251 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Conventional Transit

CONTACT PERSON

| 5.1 CONVENTIONAL TRANSIT – EFFICIENCY | | | | | | | |
|---------------------------------------|---------|--------|--------|--------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | |
| | \$3.62 | \$3.36 | \$3.35 | \$3.37 | | | |
| F-60-1 | <u></u> | #3.36 | # 3.40 | # 3.37 | | | |

Efficiency Measure

Operating costs for conventional transit per regular service passenger trip.

Objective

Efficient conventional transit services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2302 13 Financial Information Return.

| 5.2 CONVENTIONAL TRANSIT RIDERSHIP - EFFECTIVENESS | | | | | | | |
|--|------|------|------|------|------|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| | 9.67 | 9.20 | 9.41 | 8.46 | 6.43 | | |
| | | 9 | 9 | 9 | 4 | | |

Effectiveness Measure

Number of conventional transit passenger trips per person in the service area in a year.

Objective

Maximum utilization of municipal transit services.

Notes & Key Factors for Understanding Results

SLC 92 2351 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Wastewater (Sewage)

CONTACT PERSON

| 6.1 WASTEWATER COLLECTION – EFFICIENCY | | | | | | | |
|--|-----------|------------|-----------|--|--|--|--|
| | 2008 | 2007 | 2006 | | | | |
| | \$9830.34 | \$10197.09 | \$8351.11 | | | | |
| Efficiency Meas | SUIFE | # 3,093 | #3697 | | | | |

Efficiency Measure

Operating costs for the collection of wastewater per kilometre of wastewater main.

Efficient municipal wastewater collection services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3110 13 Financial Information Return.

In 2006, the definition of kilometres of wastewater main was redefined; connections were eliminated.

| 6.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY | | | | | | | |
|--|----------|----------|----------|----------|--|--|--|
| Constitution of the Consti | 2008 | 2007 | 2006 | 2005 | | | |
| In the second second | \$264.47 | \$245.92 | \$306.26 | \$245.97 | | | |
| F-60'-1' | | #297 | #287 | #303 | | | |

Efficiency Measure

Operating costs for the treatment and disposal of wastewater per megalitre.

Objective

Efficient municipal wastewater treatment and disposal services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3108 13 Financial Information Return.

| 6.3 WASTE | NATER INTEGRA | ATED SYSTEM | - EFFICIENCY | |
|-----------|---------------|-------------|--------------|---|
| 2008 | 2007 | 2006 | 2005 | |
| \$709.81 | \$686.34 | \$747.25 | \$521.14 | |
| | \$ 588 | #470 | # 405 | - |

Efficiency Measure

Operating costs for the collection, treatment and disposal of wastewater per megalitre (Integrated System).

Objective

Efficient wastewater system (Integrated System).

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3109 13 Financial Information Return.

| 6.4 WASTEWATER MAIN BACKUPS - EFFECTIVENESS | | | | | | | | |
|---|-------|-------|-------|-------|------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | | |
| | 40.00 | 61.31 | 24.82 | 35.77 | 5.86 | | | |
| | | 82 | 5.5 | 8.2 | 8.2 | | | |

Effectiveness Measure

Number of wastewater main backups per 100 kilometres of wastewater main in a year.

Objective

Municipal sewage management practices prevent environmental and human health hazards.

Notes & Key Factors for Understanding Results

SLC 92 3154 07 Financial Information Return.

| 6.5 WASTEWATER BYPASSES TREATMENT - EFFECTIVENESS | | | | | | | |
|---|----|------|-------|------|------|--|--|
| 2008 | | 2007 | 2006 | 2005 | 2004 | | |
| | 0% | 0% | .001% | 0% | 0% | | |

Effectiveness Measure

Percentage of wastewater estimated to have by-passed treatment.

Objective

Municipal sewage management practices prevent environmental and human health hazards.

Notes & Key Factors for Understanding Results

SLC 92 3155 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Storm Water

CONTACT PERSON

| 7.1 URBAN STORM WATER MANAGEMENT – EFFICIENCY | | | | | | | |
|--|---------------|----------|----------|--|--|--|--|
| V. 31.5 (Mr. 12 - 12 - 12 - 13 - 13 - 13 - 13 - 13 - | 2008 | 2007 | 2006 | | | | |
| | \$350.07 | \$372.65 | \$247.34 | | | | |
| | " | #447 | #440 | | | | |

Efficiency Measure

Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.

Objective

Efficient urban storm water management.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained.

Reported by municipalities with a separate storm water system.

SLC 91 3207 13 Financial Information Return.

| 7.2 RURAL S | TORM WATER | MANAGEMENT | - EFFICIENCY |
|-------------|------------|-------------------|--------------|
| 2008 | 2007 | 2006 | |
| \$- | \$- | \$- | |

Efficiency Measure

Operating costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage system.

Objective

Efficient rural storm water management.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained

Reported by municipalities with a separate storm water system.

SLC 91 3208 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Drinking Water

CONTACT PERSON

| 8.1 DRINKING WATER TREATMENT – EFFICIENCY | | | | | | | |
|---|----------|----------|----------|----------|--|--|--|
| vilai vila istera kikusisi. Maran sa | 2008 | 2007 | 2006 | 2005 | | | |
| | \$294.90 | \$282.41 | \$295.72 | \$257.86 | | | |
| | | #285 | #417 | #261 | | | |

Efficiency Measure

Operating costs for the treatment of drinking water per megalitre.

Objective

Efficient municipal water treatment services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3307 13 Financial Information Return.

| | 8.2 DRINKING WATER DISTRIBUTION – EFFICIENCY | | | | | | | | |
|----------|--|-----------|-----------|--|--|--|--|--|--|
| | 2008 | 2007 | 2006 | | | | | | |
| | \$8432.79 | \$8204.50 | \$8756.77 | | | | | | |
| <u> </u> | | # 7365 | #8757 | | | | | | |

Efficiency Measure

Operating costs for the distribution of drinking water per kilometre of water distribution pipe.

Objective

Efficient municipal water distribution services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

In 2006, the definition of distribution pipe was redefined; connections and hydrants were eliminated.

SLC 91 3310 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 8.3 DRINKING WATER INTEGRATED SYSTEM – EFFICIENCY | | | | | | | | |
|---|----------|----------|----------|----------|--|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | | |
| | \$681.16 | \$653.66 | \$702.17 | \$636.13 | | | | |
| | | # 761 | # 702 | # 664 | | | | |

Efficiency Measure

Operating costs for the treatment and distribution of drinking water per megalitre. (Integrated System)

Objective

Efficient municipal water system (Integrated System).

Key Factors for Understanding Performance

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3309 13 Financial Information Return.

| 8.4 BOIL WATER ADVISORIES - EFFECTIVENESS | | | | | | | | | |
|---|--------|-------|------------------|-------|--------|--|--|--|--|
| 74 518 0303 26 47 | 2008 | 2007 | 2006 | 2005 | 2004 | | | | |
| | 6.3655 | 11.18 | 20.65 | .096 | 0.0000 | | | | |
| | | Ð | - 0 - | .0009 | 0 | | | | |

Effectiveness Measure

Weighted number of days when a boil water advisory issued by the Medical Officer of Health, applicable to a municipal water supply, was in effect.

Objective

Water is safe and meets local needs.

Notes & Key Factors for Understanding Results

SLC 92 3355 07 Financial Information Return.

| 8.5 BREAKS IN WATER MAINS - EFFECTIVENESS | | | | | | | | |
|---|-------|-------|-------|-------|------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | | |
| | 16.79 | 12.21 | 9.92 | 14.50 | 6.11 | | | |
| | | 12.2, | //. / | /3.0 | 19.4 | | | |

Effectiveness Measure

Number of water main breaks per 100 kilometres of water distribution pipe in a year.

Objective

Improve system reliability.

Notes & Key Factors for Understanding Results

SLC 92 3356 07 Financial Information Return.

Solid Waste Management (Garbage)

CONTACT PERSON

| 9.1 GARBAGE COLLECTION – EFFICIENCY | | | | | | | | |
|-------------------------------------|----------|----------|----------|----------|--|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | | |
| | \$206.63 | \$585.43 | \$559.78 | \$471.75 | | | | |
| | | 89 | 91 | 50 | | | | |

Efficiency Measure

Operating costs for garbage collection per tonne or per household. (Specify)

Objective

Efficient municipal garbage collection services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3403 13 Financial Information Return.

| 9.2 GARBAGE DISPOSAL – EFFICIENCY | | | | | | | |
|-----------------------------------|---------|---------|---------|---------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | |
| | \$86.73 | \$60.87 | \$53.91 | \$72.08 | | | |

Efficiency Measure

Operating costs for garbage disposal per tonne or per household. (Specify)

Objective

Efficient municipal garbage disposal services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3503 13 Financial Information Return.

| 9.3 SOLID WASTE DIVERSION (RECYCLING) – EFFICIENCY | | | | | | | | | |
|--|----------|----------|----------|----------|--|--|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | | | |
| | \$180.53 | \$207.44 | \$216.24 | \$183.79 | | | | | |
| | | #257 | #244 | # 113 | | | | | |

Efficiency Measure

Operating costs for solid waste diversion (recycling) per tonne or per household. (Specify)

Objective

Efficient municipal solid waste diversion (recycling) services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3604 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 9.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) EFFICIENCY | | | | | | | |
|---|----------|----------|---------|----------|--|--|--|
| | 2008 | 2007 | 2006 | 2005 | | | |
| | \$117.09 | \$102.69 | \$90.33 | \$102.83 | | | |

Efficiency Measure

168 # 166 # 147

Z

Average operating costs for solid waste management (collection, disposal and diversion) per tonne or per household. (Specify)

Objective

Efficient municipal solid waste management (Integrated System).

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3605 13 Financial Information Return.

9.5 COMPLAINTS — COLLECTION OF GARBAGE AND RECYCLED MATERIALS EFFECTIVENESS 2008 2007 2006 2005 2004 0 0 13.17 19.1 13.8

Effectiveness Measure

Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.

1

Objective

Improved garbage collection of garbage and recycled materials.

Notes & Key Factors for Understanding Results

SLC 92 3452 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 9.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES EFFECTIVENESS | | | | | | | |
|--|------|------|------|------|------|--|--|
| AND THE STATE OF STATE OF | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| | 3 | 3 | 3 | 3 | 3 | | |

Effectiveness Measure

Total number of solid waste management facilities owned by the municipality with a Ministry of Environment Certificate of Approval.

Objective

Context for solid waste management facility compliance measure.

Notes & Key Factors for Understanding Results

SLC 92 3552 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

9.7 FACILITY COMPLIANCE - EFFECTIVENESS

Effectiveness Measure

Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.

Objective

Municipal solid waste services do not have an adverse impact on environment.

| Facility Name | Days 2008 | Days 2007 | Days 2006 | Days 2005 | Days 2004 |
|--|--------------|--------------|--------------|--------------|--------------|
| Kenora Area Solid Waste Transfer Facility | 0 | 0 | 0 | 0 | 0 |
| Kenora Area Solid Waste Landfill Site | 0 | 0 | 0 | 0 | 0 |
| Tri-Municipal Landfill Site | 0 | 0 | 0 | 0 | 0 |
| | | | | | |
| | | | | | |
| | | | | | |
| Please delete un-used rows | | | | | |

Notes & Key Factors for Understanding Performance

Facility Name: SLC 92 3553 03 to SLC 92 3560 03

Days:

SLC 92 3553 07 to SLC 92 3560 07

List facilities in the order they appear in the 2008 FIR.

Municipal Performance Measurement Program • 2008 RESULTS

| 9.8 DIVERSION OF RESIDENTIAL SOLID WASTE EFFECTIVENESS | | | | | | | |
|---|------|------|------|-------|-------|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| | N/A% | N/A% | N/A% | 30.7% | 32.3% | | |

Effectiveness Measure

Percentage of residential solid waste diverted for recycling.

Objective

Municipal solid waste reduction programs divert waste from landfills and/or incinerators.

Notes & Key Factors for Understanding Results

SLC 92 3655 07 Financial Information Return.

9.9 DIVERSION OF RESIDENTIAL SOLID WASTE (Based on Combined Residential and Industrial/Commercial/Institutional Tonnage) **EFFECTIVENESS**

| | 2008 | 2007 | 2006 | 2005 | 2004 |
|-----------------|--------|-------|------|------|------|
| | 13.6% | 11.6% | 9.8% | x% | x% |
| Effectiveness M | oaeuro | 12% | 19% | | |

Effectiveness Measure

Percentage of residential solid waste diverted for recycling

(based on combined residential and Industrial/Commercial/Institutional tonnage).

Municipal solid waste reduction programs divert waste from landfills and/or incinerators.

Notes & Key Factors for Understanding Results

SLC 92 3656 07 Financial Information Return.

Municipal Performance Measurement Program ◆ 2008 RESULTS

Parks and Recreation

CONTACT PERSON

| | | 10.1 PARKS | - EFFICIENCY | | |
|-----------------------|---------|------------|--------------|--------|--|
| With Frankling Street | 2008 | 2007 | 2006 | 2005 | |
| | \$38.74 | \$38.19 | \$33.08 | \$40.2 | |
| Efficiency Moss | | #40 | #37 | #40 | |

Efficiency Measure

Operating costs for parks per person.

Objective

Efficient operation of parks.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7102 13 Financial Information Return.

| 10.2 RECREATION PROGRAMS - EFFICIENCY | | | | | | |
|---------------------------------------|---------|---------|---------|--------|----------------------|--|
| | 2008 | 2007 | 2006 | 2005 | Part Harrist Control | |
| | \$41.41 | \$41.03 | \$11.27 | \$7.88 | | |
| F-66' | | #33 | #27 | #26 | | |

Efficiency Measure

Operating costs for recreation programs per person.

Objective

Efficient operation of recreation programs.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

This measure is based on total population, not the population participating in recreation programs.

SLC 91 7202 13 Financial Information Return.

| 10.3 RECREATION FACILITIES – EFFICIENCY | | | | | | |
|---|----------|----------|----------|----------|--|--|
| | 2008 | 2007 | 2006 | 2005 | | |
| | \$185.89 | \$183.30 | \$171.74 | \$143.69 | | |
| Efficiency Meas | | #114 | # 109 | #108 | | |

Efficiency Measure

Operating costs for recreation facilities per person.

Objective

Efficient operation of recreation facilities.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7303 13 Financial Information Return.

10.4 RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) EEEICIENCY

| | | L-1 I | OIL NO I |
|-----------------|----------|----------|----------|
| | 2008 | 2007 | |
| | \$227.30 | \$224.34 | |
| Tefficianov Man | | #192 | |

Efficiency Measure

Operating costs for recreation programs and recreation facilities per person (Subtotal).

Efficient operation of recreation programs and recreation facilities.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

This measure represents a subtotal and is automatically completed when a municipality reports one or more efficiency measures for parks and recreation.

SLC 91 7305 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| | | 10.5 TRAILS - E | FFECTIVENESS | 3 | |
|------------------|--------|-----------------|--------------|------|------|
| | 2008 | 2007 | 2006 | 2005 | 2004 |
| | 77 | 77 | 77 | 77 | 77 |
| Effectiveness Me | easure | 13 | 13 | /3 | 9 |

Total kilometres of trails.

SLC 92 7152 05 Financial Information Return.

| | 2008 | 2007 | 2006 | 2005 | 2004 |
|---------------------|------|------|------|------|------|
| | 5.74 | 5.74 | 5.58 | 5.58 | N/A |
| Effective many \$10 | | 1.8 | 1.9 | 1.9 | 1.2 |

Effectiveness Measure

Total kilometres of trails per 1,000 persons.

Objective

Trails provide recreation opportunities.

SLC 92 7152 07 Financial Information Return.

Notes & Key Factors for Understanding Results

| 10.6 OPEN SPACE - EFFECTIVENESS | | | | | |
|---------------------------------|------|------|------|--|--|
| | 2008 | 2007 | 2006 | | |
| | 483 | 483 | 340 | | |
| | • | 61 | 40 | | |

Effectiveness Measure

Hectares of open space (municipally owned).

SLC 92 7155 05 Financial Information Return.

| | 2008 | 2007 | 2006 | |
|--|-------|-------|-------|--|
| | 36.01 | 36.01 | 24.63 | |
| | | - | | |

Effectiveness Measure

Hectares of open space per 1,000 persons (municipally owned).

Objective

Open space is adequate for population.

SLC 92 7155 07 Financial Information Return.

Notes & Key Factors for Understanding Results

Municipal Performance Measurement Program • 2008 RESULTS

| | 10.7 PARTICIF | PANT HOURS FO | OR RECREATION | N PROGRAMS | 5 |
|---------------|---------------|---------------|---------------|------------|---|
| | 2008 | 2007 | 2006 | 2005 | |
| | 12154.32 | 11308.11 | 4557.11 | 0 | |
| Effectiveness | Moseuro | 21,151 | 15,164 | | |

Effectiveness Measure

Total participant hours for recreation programs per 1,000 persons.

Objective

Recreation programs serve needs of residents.

Notes & Key Factors for Understanding Results

This measure was redefined in 2005 to exclude special events.

The denominator of this measure is total population divided by 1,000 and does not represent the number of participants in recreation programs.

SLC 92 7255 07 Financial Information Return.

| 10.8 INDOOR RECREATION FACILITIES - EFFECTIVENESS | | | | | |
|--|----------|--------|--------|--|--|
| ALTERNATION OF THE STREET, AND ADDRESS OF THE ST | 2008 | 2007 | 2006 | | |
| | 12211 | 12211 | 12211 | | |
| | Manarima | 11,298 | 11,298 | | |

Effectiveness Measure

Square metres of indoor recreation facilities (municipally owned).

SLC 92 7356 05 Financial Information Return.

| tal all argentics of the | 2008 | 2007 | 2006 | |
|--------------------------|--------|--------|--------|--|
| | 910.32 | 910.32 | 884.41 | |
| | | 1053 | 1176 | |

Effectiveness Measure

Square metres of indoor recreation facility space per 1,000 persons (municipally owned).

Objective

Recreation facility space is adequate for population.

In 2006, the measure for recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.

SLC 92 7356 07 Financial Information Return.

Notes & Key Factors for Understanding Results

Municipal Performance Measurement Program • 2008 RESULTS

| 10.9 OUTDOOR RECREATION FACILITY SPACE - EFFECTIVENESS | | | | | | |
|--|------|------|------|--|--|--|
| | 2008 | 2007 | 2006 | | | |
| | 0 | 0 | 0 | | | |

Effectiveness Measure

Square metres of outdoor recreation facility space (municipally owned).

SLC 92 7359 05 Financial Information Return.

| 2008 | 2007 | 2006 | |
|------|------|------|--|
| 0 | 0 | 0 | |

Effectiveness Measure

Square metres of outdoor recreation facility space per 1,000 persons (municipally owned).

Objective

Recreation facility space is adequate for population.

In 2006, the measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facilities.

SLC 92 7359 07 Financial Information Return.

Notes & Key Factors for Understanding Results

Municipal Performance Measurement Program • 2008 RESULTS

Libraries

CONTACT PERSON

| | 11.1 LIBR | ARY COSTS PE | ER PERSON – E | FFICIENCY | |
|-----------------|-----------|--------------|---------------|-----------|--|
| | 2008 | 2007 | 2006 | 2005 | |
| | \$47.85 | \$43.12 | \$40.95 | \$45.34 | |
| Efficiency Meas | ure | #42 | # 37 | #36 | |

Efficiency Measure

Operating costs for library services per person.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7403 13 Financial Information Return.

| | 11.2 LI | BRARY COSTS I | PER USE – EFI | FICIENCY | |
|----------|---------|---------------|---------------|----------|--|
| | 2008 | 2007 | 2006 | 2005 | |
| | \$1.21 | \$1.08 | \$1.15 | \$1.12 | aprilia de la composición de la contra |
| F-cr 3.0 | | 4/.82 | \$2.00 | #2.52 | |

Efficiency Measure

Operating costs for library services per use.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7404 13 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| | 11.3 | LIBRARY USE | S - EFFECTIVE | NESS | |
|-----------------------|-------|-------------|---------------|-------|------|
| | 2008 | 2007 | 2006 | 2005 | 2004 |
| | 39.70 | 39.85 | 35.62 | 40.61 | N/A |
| Effectiveness Measure | | 27 | 18 | 18 | |

Library uses per person.

Objective

Increased use of library services.

Notes & Key Factors for Understanding Results

SLC 92 7460 07 Financial Information Return.

| 11.4 ELECTRONIC LIBRARY USES - EFFECTIVENESS | | | | | | | |
|--|--------|-------|-------|-------|------|--|--|
| | 2008 | 2007 | 2006 | 2005 | 2004 | | |
| | 21.9% | 18.1% | 12.8% | 21.6% | N/A% | | |
| Effectiveness M | easure | 13% | 10% | 4 % | | | |

Effectiveness Measure

Electronic library uses as a percentage of total library uses.

Objective

Better information on library usage.

Notes & Key Factors for Understanding Results

SLC 92 7461 07 Financial Information Return.

| 1 | 1.5 NON-ELE | ECTRONIC LIBR | ARY USES - EF | FECTIVENESS | |
|---|-------------|---------------|---------------|-------------|------|
| ACTION OF THE PROPERTY OF THE | 2008 | 2007 | 2006 | 2005 | 2004 |
| | 78.1% | 81.9% | 87.2% | 78.4% | N/A% |
| Effectiveness M | logeuro | 86% | 89 % | 93% | |

Effectiveness Measure

Non-electronic library uses as a percentage of total library uses.

Objective

Better information on library usage.

Notes & Key Factors for Understanding Results

SLC 92 7462 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

Land Use Planning

CONTACT PERSON

| 12.1 LOCATION OF NEW DEVELOPMENT - EFFECTIVENESS | | | | | | |
|--|------|------|--|--|--|--|
| | 2008 | 2007 | | | | |
| | 100% | N/A% | | | | |

Effectiveness Measure

Percentage of new residential units located within settlement areas.

Objective

New residential development is occurring within settlement areas.

Notes & Key Factors for Understanding Results

SLC 92 8170 07 Financial Information Return.

In 2007, the measure for the location of new development was redefined for greater accuracy.

12.2 PRESERVATION OF AGRICULTURAL LAND DURING REPORTING YEAR EFFECTIVENESS

| (2, 3) (1,0) (1,0) (1,0) | 2008 | 2007 | 2006 | 2005 | 2004 |
|--------------------------|------|------|------|------|------|
| | N/A% | N/A% | N/A% | N/A% | N/A% |

Effectiveness Measure

Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8163 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000 EFFECTIVENESS | | | | | | |
|--|------|------|------|------|------|--|
| 5. 其中,不管·克尔斯氏。其中 | 2008 | 2007 | 2006 | 2005 | 2004 | |
| | N/A% | N/A% | N/A% | N/A% | N/A% | |

Effectiveness Measure

Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year of 2000.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8164 07 Financial Information Return.

12.4 CHANGE IN NUMBER OF AGRICULTURAL HECTARES DURING REPORTING YEAR EFFECTIVENESS

| | 229 | V EI (IEO | | |
|-----|------|-----------|------|------|
| | 2007 | 2006 | 2005 | 2004 |
| (1) | 0 | 0 | 0 | 0 |

Effectiveness Measure

Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8165 07 Financial Information Return.

Municipal Performance Measurement Program • 2008 RESULTS

| 12.5 (| CHANGE IN NU | | CULTURAL HE | CTARES SINCE | 2000 |
|--------|--------------|------|-------------|--------------|------|
| | 2008 | 2007 | 2006 | 2005 | 2004 |
| | 0 | 0 | 0 | 0 | 0 |

Effectiveness Measure

Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8166 07 Financial Information Return.